

# *City of Alexandria, Virginia*

## MEMORANDUM

DATE: APRIL 25, 2008

TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL

FROM: JAMES K. HARTMANN, CITY MANAGER

SUBJECT: BUDGET MEMO #123: PRELIMINARY ADD-DELETE LIST FOR DISCUSSION AT THE APRIL 28, 2008 BUDGET WORK SESSION

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The preliminary add-delete budget work session is scheduled for Monday, April 28, 2008. Attachment 1 shows the preliminary recommended add/deletes for each member of Council for discussion at the work session. The attached recommendations are a work in progress as the Mayor and Council members work toward achieving consensus.

Budget Memo #1 provided instructions on City Council procedures established in accordance with City Council Resolution 2256. Any add/delete item or group of items that adds to expenditures must be accompanied by an offsetting decrease in expenditures and/or increase in revenues. Each of you has met that requirement based on the information available to you by various combinations of expenditure reductions and increases and revenue increases to the City Manager's Proposed Budget.

Recommendations from the City Manager for consideration of expenditure items that were unforeseen at the time of the proposed budget or to correct technical errors must also be handled under the add/delete process described above, although the City Manager is not bound by the early submission dates of Resolution 2256 for adds of more than \$50,000. I have submitted several additional technical budget reestimates through Budget Memos #111 and #117 that are listed on the attached preliminary add-delete spreadsheet and incorporated into the total revenues/expenditures and balances.<sup>1</sup> I have also recommended additional funding reallocation options for your consideration (Budget Memos #121, #122 and #124). These combinations of adds and deletes, and my recommendations for the reallocation of these funds, are summarized in Budget Memo #125, "Potential Funding Reallocations."

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<sup>1</sup> A formula error in the spreadsheet used to calculate your budget totals as you considered possible adds and deletes resulted in the exclusion of the \$175,000 add in the Alternative Budget for contingent reserves from your totals. This mathematical error is corrected in the attached preliminary add-delete spreadsheet for each member's column.

## **Preparing the Final Add/Delete List**

Based on determinations made at Monday night's work session, staff will prepare the Final Add-Delete List and any consensus recommendation, and will distribute it to Council on Friday, May 2. No additions to the Preliminary Add-Delete List for individual members can be made after April 28, but any clarification or justifications of items on that list may be made for inclusion with the distribution of the Final Add/Delete List between Monday, April 28 and Thursday, May 1.

As necessary, Staff will review specific items on the Final Add/Delete List with the proposing Council member before distributing it on Friday, May 2.

**FY 2009 Preliminary Add/Delete Worksheet**

**Summary of Results**

**Summary of Results**

<b>FY 2009 BUDGET SURPLUS/(SHORTFALL)</b>	<b>(\$4,498,320)</b>	Mayor Euille	Vice-Mayor Pepper	Councilman Gaines	Councilman Krupicka	Councilman Lovain	Councilman Smedberg	Councilman Wilson
City % Increase over FY 2008 Approved Budget	2.4%	4.0%	4.1%	3.9%	4.4%	3.3%	4.0%	3.9%
Schools % Increase over FY 2008 Approved Budget	4.1%	4.9%	5.0%	5.0%	4.9%	4.3%	4.9%	4.1%
TOTAL Rate of Increase over FY 2008 Approved Budget	3.0%	4.3%	4.4%	4.2%	4.5%	3.6%	4.3%	4.0%
2009 Residential Real Property Tax Rate (in cents)	83.0	84.5	84.5	84.0	84.4	83.3	84.0	83.5
2009 Commercial Real Property Tax Rate (in cents)	83.0	84.5	84.5	84.0	84.4	83.3	84.0	83.5
FY 2008 Surplus Revenues	\$0	\$2,626,958	\$2,626,958	\$1,751,305	\$2,451,827	\$525,392	\$1,751,305	\$875,653

Technical Adjustments			
	Assumption	Add-Delete All Options	City Council Initial Consensus
<b>TECHNICAL ADJUSTMENTS</b>			
<b>Revenue Re-estimates (Budget Memo #79)</b>			
FY 2008 Revenue Adjustments (Technical)		(\$2,030,350)	(\$2,030,350)
FY 2009 Revenue Adjustments (Technical)		(\$4,449,863)	(\$4,449,863)
Increased Pet License Revenues From Added AWLA PT Position (B.M. #58)		\$21,600	\$21,600
<b>Technical Expenditure Adjustments (Budget Memo #78)</b>			
FY 2008 Expenditure Reductions to Ensure a Balanced Budget		(\$2,030,350)	(\$2,030,350)
Animal Welfare League of Alexandria Increased FY 2009 Costs (BM #58)		\$13,000	\$13,000
Sheriff's Personnel Budget (Budget Memo #111)		\$84,000	\$84,000
Police Department Vehicle Depreciation (Budget Memo #111)		\$13,000	\$13,000
Sheriff Increase in Grant Revenues (Budget Memo #117)		(\$15,076)	(\$15,076)

Technical Adjustments							
	Mayor Euille	Vice-Mayor Pepper	Councilman Gaines	Councilman Krupicka	Councilman Lovain	Councilman Smedberg	Councilman Wilson
FY 2008 Revenue Adjustments (Technical)	(\$2,030,350)	(\$2,030,350)	(\$2,030,350)	(\$2,030,350)	(\$2,030,350)	(\$2,030,350)	(\$2,030,350)
FY 2009 Revenue Adjustments (Technical)	(\$4,449,863)	(\$4,449,863)	(\$4,449,863)	(\$4,449,863)	(\$4,449,863)	(\$4,449,863)	(\$4,449,863)
Increased Pet License Revenues From Added AWLA PT Position (B.M. #58)	\$21,600	\$21,600	\$21,600	\$21,600	\$21,600	\$21,600	\$21,600
FY 2008 Expenditure Reductions to Ensure a Balanced Budget	(\$2,030,350)	(\$2,030,350)	(\$2,030,350)	(\$2,030,350)	(\$2,030,350)	(\$2,030,350)	(\$2,030,350)
Animal Welfare League of Alexandria Increased FY 2009 Costs (BM #58)	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000
Sheriff's Personnel Budget (Budget Memo #111)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Police Department Vehicle Depreciation (Budget Memo #111)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sheriff Increase in Grant Revenues (Budget Memo #117)	\$0	\$0	\$0	\$0	\$0	\$0	\$0

City Manager Budget Reallocation Recommendation (Budget Memo #125)			
	Assumption	Add-Delete All Options	City Council Initial Consensus
Revised Planning and Zoning Work Program (Budget Memo #121)		\$249,633	\$249,633
Self-Funding MAMSI Health Care Benefits (BM #118)		(\$300,000)	(\$300,000)
Potomac Yard Metrorail Station Feasibility Study (Budget Memo #27)		\$500,000	\$500,000
Highway Traffic Video Monitoring System Grant Match (BM #122)		(\$474,500)	(\$474,500)

City Manager Budget Reallocation Recommendation (Budget Memo #125)							
	Mayor Euille	Vice-Mayor Pepper	Councilman Gaines	Councilman Krupicka	Councilman Lovain	Councilman Smedberg	Councilman Wilson
Revised Planning and Zoning Work Program (Budget Memo #121)							
Self-Funding MAMSI Health Care Benefits (BM #118)							
Potomac Yard Metrorail Station Feasibility Study (Budget Memo #27)							
Highway Traffic Video Monitoring System Grant Match (BM #122)							

Revenue Options			
	Assumption	Add-Delete All Options	City Council Initial Consensus
<b>TAX AND FEE OPTIONS (Budget Memos #25)</b>			
Red Light Camera Revenues (Budget Memo #45 & #108)		\$270,000	\$0
General Real Estate Tax Rate Increase (may not exceed 3 cents; BM's #2, #12, #21, #23, #24, #25, #30)	0.0	\$10,507,827	\$0
Commercial & Industrial Real Estate Tax Add-On (may not exceed 2 cents)	0.0	\$0	\$0
Commercial & Industrial Real Estate Tax Add-On FY 2009 Impact (BM #11)		\$2,000,000	\$0
BPOL Tax Threshold for Retailers Raised to \$1 million FY 2009 Impact		(\$300,000)	\$0
+1%, Restaurant Meals Tax Increase (% Increase)	0.0%	\$0	\$0
Restaurant Meals Tax Increase FY 2009 Impact		\$3,700,000	\$0
+1%, Transient Lodging Tax Rate Increase (could be up to 2% increase)	0.0%	\$0	\$0
Transient Lodging Tax Rate Increase FY 2009 Impact		\$3,200,000	\$0
BAR Fee Increases (B.M. #77)		\$194,000	\$0
Payday Lending (B.M. #55)		\$13,000	\$0
Fees to Fund Recycling Position (B.M. #105)		\$69,040	\$0
Increase Parking Fines to \$35 for Parking Positions (B.M. #109)		\$141,000	\$0
Residential Refuse Fee for Leaf Collection (B.M. #109)		\$374,652	\$0
Use of FY 2008 Surplus Above \$4.6 million in Proposed (not recommended)		\$0	\$0
<b>Subtotal Tax and Fee Options</b>		<b>\$20,169,519</b>	<b>\$0</b>

City Council Member Add/Deletes - Revenue Options							
	Mayor Euille	Vice-Mayor Pepper	Councilman Gaines	Councilman Krupicka	Councilman Lovain	Councilman Smedberg	Councilman Wilson
Red Light Camera Revenues (Budget Memo #45 & #108)	\$270,000	\$0	\$270,000	\$270,000	\$0	\$270,000	\$270,000
General Real Estate Tax Rate Increase (may not exceed 3 cents; BM's #2, #12, #21, #23, #24, #25, #30)	1.5 cents	1.5 cents	1.0 cents	1.5 cents	0.3 cents	1.0 cents	0.5 cents
Commercial & Industrial Real Estate Tax Add-On (may not exceed 2 cents)	0 cents	0 cents	0 cents	0 cents	0 cents	0 cents	0 cents
Commercial & Industrial Real Estate Tax Add-On FY 2009 Impact (BM #11)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BPOL Tax Threshold for Retailers Raised to \$1 million FY 2009 Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
+1%, Restaurant Meals Tax Increase (% Increase)	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Restaurant Meals Tax Increase FY 2009 Impact	\$3,700,000	\$3,700,000	\$3,700,000	\$3,700,000	\$3,700,000	\$3,700,000	\$3,700,000
+1%, Transient Lodging Tax Rate Increase (could be up to 2% increase)	1.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Transient Lodging Tax Rate Increase FY 2009 Impact	\$1,600,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000
BAR Fee Increases (B.M. #77)	\$194,000	\$0	\$194,000	\$194,000	\$0	\$194,000	\$194,000
Payday Lending (B.M. #55)	\$13,000	\$0	\$13,000	\$13,000	\$0	\$13,000	\$13,000
Fees to Fund Recycling Position (B.M. #105)	\$69,040	\$0	\$69,040	\$69,040	\$0	\$69,040	\$69,040
Increase Parking Fines to \$35 for Parking Positions (B.M. #109)	\$141,000	\$0	\$141,000	\$141,000	\$0	\$141,000	\$141,000
Residential Refuse Fee for Leaf Collection (B.M. #109)	\$374,652	\$0	\$374,652	\$374,652	\$0	\$374,652	\$374,652
Use of FY 2008 Surplus Above \$4.6 million in Proposed (not recommended)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Subtotal FY 2009 Revenue Options Total</b>	<b>\$7,187,343</b>	<b>\$7,725,651</b>	<b>\$7,036,038</b>	<b>\$8,437,082</b>	<b>\$3,522,520</b>	<b>\$7,036,038</b>	<b>\$5,284,734</b>

**Expenditure Options**

**City Council Member Add/Deletes - Expenditure Options**

	Assumption	Add-Delete Options	City Council Input Column	Mayor Euille	Vice-Mayor Pepper	Councilman Gaines	Councilman Krupicka	Councilman Lovain	Councilman Smedberg	Councilman Wilson	
60											
61											
62	<b>EXPENDITURE INCREASE OPTIONS</b>										
63											
64		<b>Market Rate Adjustment (Budget Memos #3, #13, #71, #100)</b>		0.5%	1.0%	1.0%	0.0%	0.0%	0.0%	0.0%	
65		City (& DASH) employees	\$0	\$1,168,285	\$2,336,570	\$2,336,570	\$0	\$0	\$0	\$0	
66		School employees	\$0	\$711,199	\$1,422,398	\$1,422,398	\$0	\$0	\$0	\$0	
67		<b>Subtotal MRA Option</b>	<b>\$0</b>	<b>\$1,879,484</b>	<b>\$3,758,968</b>	<b>\$3,758,968</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
68											
69		<b>Other Pay Adjustment Adds (Budget Memos #59, #83)</b>									
70		P-Step 2.3% Bonus City only	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,058,000	
71		1% Bonus for bottom 50% (by salary) City	\$0	\$0	\$0	\$0	\$0	\$600,000	\$0	\$0	
72		1% Bonus for bottom 50% (by salary) Schools	\$0	\$0	\$0	\$0	\$0	\$390,000	\$0	\$0	
73		Bonus in lieu of MRA for City	\$0	\$783,000	\$0	\$0	\$1,740,000	\$0	\$1,740,000	\$0	
74		Bonus in lieu of MRA for Schools	\$0	\$567,000	\$0	\$0	\$1,260,000	\$0	\$1,260,000	\$0	
75		Payscale Adjustments from Watson-Wyatt Study Contingent Reserve Designation (Wilson, Krupicka; BM #3)	\$0	\$300,000	\$200,000	\$200,000	\$500,000	\$200,000	\$500,000	\$200,000	
76		Retiree Life Insurance Elimination Future Employees (BM #41)	\$0	(\$75,000)	\$0	(\$75,000)	(\$75,000)	(\$75,000)	(\$75,000)	(\$75,000)	
77											
78		<b>Full Funding of School Board Request (excluding MRA; Budget Memo #116)</b>	<b>withdrawn</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
79											
80		<b>City Operating Budget (Alternative Budget Options)</b>									
81		Fire, Three Shift Safety Officers (BM #48)	\$0	\$342,489	\$342,489	\$342,489	\$342,489	\$342,489	\$342,489	\$342,489	
82		Fire, Bike Medic Team Equipment	\$0	\$13,414	\$0	\$0	\$0	\$0	\$0	\$0	
83		Fire, Emergency Management Planning	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	
84		Fire, Depreciation of Grant Funded Equipment	\$0	\$188,259	\$188,259	\$188,259	\$188,259	\$0	\$188,259	\$188,259	
85		Sheriff, Emergency Response Team	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	
86		Sheriff, Marked Vehicles	\$0	\$2,365	\$2,365	\$2,365	\$2,365	\$2,365	\$2,365	\$2,365	
87		Sheriff, Lengthen Contract for GED Instructor	withdrawn	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
88		Police, Red Light Camera Program (\$270,000 in revenue will offset this add; Budget Memo #45 and #108)	\$0	\$225,000	\$0	\$225,000	\$225,000	\$0	\$225,000	\$225,000	
89		Police, Gridlock Reduction Program (Budget Memo #46)	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	
90		Police, Elementary School Resource Officer	\$0	\$77,000	\$0	\$77,000	\$0	\$0	\$0	\$0	
91		Health Department Emergency Planner (Budget Memo #95)	\$0	\$113,867	\$0	\$0	\$0	\$0	\$0	\$0	
92		DHS, Child Care Fee System Waiting List; Krupicka Note: Waiting list and enhancements of early childhood programs at the recommendation of the ECC and acceptance of City Council	\$0	\$591,269	\$591,269	\$591,269	\$591,269	\$591,269	\$591,269	\$591,269	
93		MHM RSA, Infant Development Specialist	\$0	\$60,500	\$60,500	\$60,500	\$60,500	\$60,500	\$60,500	\$60,500	
94		Housing, Housing Opportunities Fund	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	
95		P&Z, Historic Preservation Positions	\$0	\$169,278	\$169,278	\$169,278	\$169,278	\$0	\$169,278	\$169,278	
96		P&Z, Neighborhood and Community Development Positions (BM #121)	\$0	\$235,021	\$235,021	\$235,021	\$235,021	\$235,021	\$235,021	\$235,021	
97		ACVA, Regional Marketing Initiatives (BM #120)	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	
98		AEDP, Regional Marketing Initiatives	\$0	\$93,000	\$93,000	\$75,000	\$50,000	\$65,000	\$0	\$75,000	
99		AEDP, Consulting Services/Marketing Graphics Arts	\$0	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$50,000	
100		RPCA, Brenman Park Storm Water Pond Maintenance	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	
101		RPCA, Stream Bank Mowing	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	
102		RPCA, Aquatics Positions	\$0	\$45,446	\$0	\$0	\$0	\$0	\$0	\$0	
103		Real Estate Assessments, Appraiser/Statistician	\$0	\$60,138	\$0	\$0	\$0	\$0	\$0	\$0	
104		Non-Dept., City Council Contingent Reserves	\$0	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	
105											
106		<b>Other Expenditure Adds</b>									
107		Fire Department Safety Improvements Contingent Reserve Designation (Krupicka, Wilson BM #50)	\$0	\$300,000	\$0	\$0	\$500,000	\$0	\$300,000	\$200,000	
108		Intersection Safety Improvements - GRIP, Red Light Camera, Signage Contingent Reserve Designation (Krupicka; BM #45 & BM #46)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
109		Arts Districts (Krupicka, Smedberg; BM #60) Krupicka note: Funding to be used for tax credits as well as to cover any initial implementation costs	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$50,000	\$0	
110		Pre-K Quality and Expanded Services (\$300K - \$500K; Krupicka; BM #54, #63)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
111		Small Business Development Center (\$50K - \$75K; Wilson, Krupicka, Smedberg)	\$0	\$50,000	\$0	\$25,000	\$50,000	\$50,000	\$75,000	\$50,000	
112		DASH Service Expansions Beyond Tier V Listed Below (\$270K; Wilson, Krupicka; BM #57)	\$0	\$0	\$200,000	\$0	\$270,000	\$0	\$135,000	\$270,000	
113		Youth Summer Employment Program Sustainability/Expansion (Euille, Gaines; BM #72)	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
114		Senior Taxi - One Additional Round Trip per Month (Pepper)	\$0	\$136,800	\$0	\$0	\$0	\$0	\$0	\$0	
115		Planning Consultants for Aging Study (Pepper; BM #64, #86); Krupicka Note: Study to include review of new business services to bring to city to support Aging in Place --	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
116		Economic Development Targets	\$0	\$125,000	\$125,000	\$125,000	\$90,000	\$90,000	\$95,000	\$90,000	
117		Commercial Recycling Position (BM #105)	\$0	\$90,300	\$0	\$0	\$90,300	\$0	\$90,300	\$45,150	
118		Monitor for Mirant (\$35K - \$40K; Smedberg; BM #114)	\$0	\$40,000	\$0	\$40,000	\$35,000	\$0	\$40,000	\$0	
119		Mini Pools (BM #10)	\$0	\$18,600	\$0	\$0	\$0	\$0	\$0	\$18,600	
120		ANHSI - Arlandria Health Clinic	\$0	\$40,000	\$0	\$40,000	\$0	\$40,000	\$40,000	\$0	

120	Clean Energy (BM #113); Krupicka Note: Purchase 4% of City energy from clean (non-coal) sources -- qualifies City for statewide green community programs	\$47,000	\$0	\$47,000	\$0	\$0	\$47,000	\$0	\$47,000	\$0
121	Community CIP Prioritization Effort (BM #92)	\$2,000	\$0	\$2,000	\$0	\$2,000	\$2,000	\$0	\$2,000	\$0
122	Consumer Education (Consumer Affairs Commission)	\$13,000	\$0	\$13,000	\$0	\$13,000	\$13,000	\$0	\$13,000	\$13,000
123	Voter Outreach and Education (Gaines, BM #85)	\$45,000	\$0	\$0	\$45,000	\$45,000	\$0	\$0	\$0	\$0
124	Patrick Henry Recreation Center Improvements (Gaines)	\$25,000	\$0	\$0	\$0	\$25,000	\$25,000	\$0	\$0	\$0
125	Community Running Track (Gaines, BM #103)	\$10,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0
126	Hazardous Waste Collection Time Expansion one Sat. a month (Krupicka, BM #115)	\$14,400	\$0	\$0	\$0	\$0	\$14,400	\$0	\$0	\$0
127										
128	<b>LOST NVTA/VDOT REVENUE ADDS</b>									
129										
130	<b>Tier I Lost NVTA/VDOT Revenue Prioritization</b>									
131	DASH Facility Cash Match	\$671,662	\$0	\$671,662	\$671,662	\$671,662	\$671,662	\$671,662	\$671,662	\$671,662
132	King St. Trolley	\$1,000,000	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
133	DASH Adjustments to Base Budget Increase	\$276,565	\$0	\$276,565	\$276,565	\$276,565	\$276,565	\$276,565	\$276,565	\$276,565
134	Parking Planner and Professional Services	\$166,852	\$0	\$166,852	\$166,852	\$166,852	\$166,852	\$166,852	\$166,852	\$166,852
135	Transportation Planner	\$147,629	\$0	\$147,629	\$147,629	\$147,629	\$147,629	\$147,629	\$147,629	\$147,629
136										
137	<b>Tier II Lost NVTA/VDOT Revenue Prioritization</b>									
138	Washington St. Reconstruction	\$800,000	\$0	\$800,000	\$0	\$0	\$800,000	\$800,000	\$800,000	\$800,000
139	Contingent for Potomac Yard Metro Station Feasibility Planning	\$700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
140										
141	<b>Tier III Lost NVTA/VDOT Revenue Prioritization</b>									
142	King St. Paving	\$822,000	\$0	\$0	\$0	\$0	\$215,000	\$0	\$0	\$215,000
143	Eisenhower Ave. Widening (Unfunded Urban System Project, BM #89)	withdrawn	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
144										
145	<b>Tier IV Lost NVTA/VDOT Revenue Prioritization</b>									
146	King St. Metro Parking Lot Reconfiguration	\$1,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
147										
148	<b>Tier V Lost NVTA/VDOT Revenue Prioritization</b>									
149	DASH New Operating Costs (Service Expansion)	\$130,000	\$0	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000
150	DASH Bus Fleet Expansion	\$1,020,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
151	Remainder of Contingent for Potomac Yard Metro Station Feasibility Planning	\$1,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
152										
153	<b>Subtotal City &amp; Schools Budget Addition Options</b>	<b>\$24,185,879</b>	<b>\$70,057</b>	<b>\$9,766,373</b>	<b>\$9,430,855</b>	<b>\$9,300,857</b>	<b>\$10,521,589</b>	<b>\$6,322,352</b>	<b>\$9,857,189</b>	<b>\$8,254,639</b>

155	<b>OTHER EXPENDITURE REDUCTION OPTIONS</b>	<b>Add-Delete Options</b>	<b>City Council Input Column</b>	<b>Mayor Euille</b>	<b>Vice-Mayor Pepper</b>	<b>Councilman Gaines</b>	<b>Councilman Krupicka</b>	<b>Councilman Lovain</b>	<b>Councilman Smedberg</b>	<b>Councilman Wilson</b>
156	<b>CIP Cash Capital Reduction Options (Budget Memo #27)</b>									
158	DASH 5% Bus Purchase Contingency	(\$184,000)	\$0	(\$184,000)	(\$184,000)	(\$184,000)	(\$184,000)	(\$184,000)	(\$184,000)	(\$184,000)
159	Madison/Montgomery St. Reconstruction	(\$700,000)	\$0	\$0	\$0	\$0	\$0	(\$700,000)	(\$700,000)	\$0
160	Eisenhower Ave. City Match	(\$250,000)	\$0	(\$250,000)	(\$250,000)	(\$250,000)	(\$250,000)	(\$250,000)	(\$250,000)	(\$250,000)
161	Non Public Safety Automated Vehicle Locator System	(\$100,000)	\$0	(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)
162	Wayfinding Sign Program	(\$1,225,000)	\$0	(\$1,225,000)	(\$612,500)	(\$1,225,000)	(\$1,225,000)	(\$1,225,000)	(\$1,225,000)	(\$1,225,000)
163										
164	<b>Other Expenditure Reductions</b>									
165	Reduction in Neighborhood Traffic Calming Program	(\$500,000)	\$0	(\$500,000)	(\$445,000)	(\$500,000)	(\$300,000)	\$0	(\$300,000)	(\$500,000)
166	All City Sports Capital Development (BM #124)	(\$260,000)	\$0	(\$260,000)	(\$260,000)	(\$260,000)	(\$260,000)	(\$260,000)	(\$260,000)	(\$260,000)
167	Reduce Plantings at City Facilities (Budget Memo #109)	(\$35,950)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$35,950)
168	All City Sports Prior Funding Cancellation (BM #124)	(\$1,400,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
169	Personnel Savings Citywide	(\$250,000)	\$0	(\$250,000)	\$0	\$0	\$0	\$0	\$0	(\$250,000)
170										
171	<b>City Budget Reductions Options</b>	<b>(\$4,904,950)</b>	<b>\$0</b>	<b>(\$2,769,000)</b>	<b>(\$1,851,500)</b>	<b>(\$2,519,000)</b>	<b>(\$2,319,000)</b>	<b>(\$2,719,000)</b>	<b>(\$3,019,000)</b>	<b>(\$2,804,950)</b>
172										
173	<b>Net City and School Expenditure Increases and Reductions</b>	<b>\$19,280,929</b>	<b>\$70,057</b>	<b>\$6,997,373</b>	<b>\$7,579,355</b>	<b>\$6,781,857</b>	<b>\$8,202,589</b>	<b>\$3,603,352</b>	<b>\$6,838,189</b>	<b>\$5,449,689</b>

175 <b>FUND BALANCE, CONTINGENT RESERVES, &amp; CIP CASH CAPITAL CONTRIBUTION</b>										
	<b>Add-Delete Options</b>	<b>City Council Input Column</b>	<b>Mayor Euille</b>	<b>Vice-Mayor Pepper</b>	<b>Councilman Gaines</b>	<b>Councilman Krupicka</b>	<b>Councilman Lovain</b>	<b>Councilman Smedberg</b>	<b>Councilman Wilson</b>	
176										
177	<b>FUND BALANCE DESIGNATION OPTIONS</b>									
178	<b>Total FY 2008 Surplus Real Estate Tax Revenues Available for Designations</b>	<b>\$6,253,915</b>	<b>\$0</b>	<b>\$2,626,958</b>	<b>\$2,626,958</b>	<b>\$1,751,305</b>	<b>\$2,451,827</b>	<b>\$525,392</b>	<b>\$1,751,305</b>	<b>\$875,653</b>
179	Use of FY 2008 Surplus Above \$4.6 million in Proposed Budget (input value in revenue line 53)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
180	Other Fund Balance Designations TBD	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
181	Other Fund Balance Designations TBD	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
182	<b>Total Undesignated Surplus to FY 2010 CIP</b>	<b>\$6,253,915</b>	<b>\$0</b>	<b>\$2,626,958</b>	<b>\$2,626,958</b>	<b>\$1,751,305</b>	<b>\$2,451,827</b>	<b>\$525,392</b>	<b>\$1,751,305</b>	<b>\$875,653</b>
183										
184	<b>CONTINGENT RESERVE DESIGNATION OPTIONS</b>									
185										

186	Amount in City Manager's Proposed Budget	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
187	Amount added in City Manager Alternative Budget	\$175,000	\$0	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000
188	Remaining amount added by Council Member Adds	\$1,825,000	\$0	\$600,000	\$200,000	\$200,000	\$1,000,000	\$200,000	\$800,000	\$400,000	\$400,000
189	<b>TOTAL CONTINGENT RESERVES AVAILABLE FOR DESIGNATION</b>	<b>\$2,200,000</b>	<b>\$200,000</b>	<b>\$975,000</b>	<b>\$575,000</b>	<b>\$575,000</b>	<b>\$1,375,000</b>	<b>\$575,000</b>	<b>\$1,175,000</b>	<b>\$775,000</b>	<b>\$775,000</b>
190											
191	<b>Contingent Reserve Designation Options</b>										
192	Pay Scale Adjustments after Watson-Wyatt Study (Wilson, Krupicka; BM #3)	\$500,000	\$0	\$300,000	\$200,000	\$200,000	\$500,000	\$200,000	\$500,000	\$200,000	\$200,000
193	Fire Department Safety Improvements (Krupicka, Wilson; Budget Memo #48)	\$500,000	\$0	\$300,000	\$0	\$0	\$500,000	\$0	\$300,000	\$200,000	\$200,000
194	Intersection Safety Improvements - GRIP, Red Light Camera, Signage, etc. (Krupicka; Budget Memos #45 & #46)	\$825,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
195	Contingent Reserve Designation TBD	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
196	Contingent Reserve Designation TBD	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
197	<b>Undesignated Amount Remaining</b>	<b>\$375,000</b>	<b>\$200,000</b>	<b>\$375,000</b>	<b>\$375,000</b>	<b>\$375,000</b>	<b>\$375,000</b>	<b>\$375,000</b>	<b>\$375,000</b>	<b>\$375,000</b>	<b>\$375,000</b>
198											
199											
200	<b>CASH CAPITAL CONTRIBUTION TO THE CIP</b>										
201											
202	Cash Capital Transfer Amount to the CIP	\$6,329,662	\$3,700,000	\$2,652,662	\$2,520,162	\$1,887,662	\$3,092,662	\$2,452,662	\$2,152,662	\$3,367,662	\$3,367,662
203	<b>RATE OF GROWTH IN FY 2009 BUDGET &amp; RESULTS COMPARED TO INDIVIDUAL TARGETS</b>										
204											
205	<b>RATE OF GROWTH IN FY 2009 BUDGET</b>										
206	FY 2009 City Manager Proposed Budget and Combined Targets	2.94%	2.94%	2.94%	2.94%	2.94%	2.94%	2.94%	2.94%	2.94%	2.94%
207	FY 2009 City Manager Alternative Budget and Combined Targets	4.26%	4.26%	4.26%	4.26%	4.26%	4.26%	4.26%	4.26%	4.26%	4.26%
208	Preliminary Expenditure Increases Over Proposed Budget if All Changes Adopted	\$24,408,601	\$70,057	\$6,997,373	\$7,579,355	\$6,781,857	\$8,202,589	\$3,603,352	\$6,838,189	\$5,449,689	\$5,449,689
209	Grand Total City Schools General Fund Expenditure Budget if All Changes Adopted	\$559,199,606	\$534,861,062	\$541,788,378	\$542,370,360	\$541,572,862	\$542,993,594	\$538,394,357	\$541,629,194	\$540,240,694	\$540,240,694
210	Increase/(Decrease) over FY 2008 Approved Budget (Expenditures) if All Changes Adopted	7.64%	2.96%	4.29%	4.40%	4.25%	4.52%	3.64%	4.26%	3.99%	3.99%
211											
212	<b>TARGETS</b>										
213	Proposed Budget Target City	\$368,000,000	\$368,000,000	\$368,000,000	\$368,000,000	\$368,000,000	\$368,000,000	\$368,000,000	\$368,000,000	\$368,000,000	\$368,000,000
214	Alternative Budget Target City	\$377,200,000	\$377,200,000	\$377,200,000	\$377,200,000	\$377,200,000	\$377,200,000	\$377,200,000	\$377,200,000	\$377,200,000	\$377,200,000
215	Preliminary Result City if All Changes Adopted	\$384,170,252	\$368,031,778	\$373,680,895	\$374,118,678	\$373,321,180	\$374,904,310	\$371,175,073	\$373,539,910	\$373,411,410	\$373,411,410
216	Preliminary Expenditure Increases Over Alternative Budget and Target if All Changes Adopted	\$6,970,252	(\$9,168,222)	(\$3,519,105)	(\$3,081,322)	(\$3,878,820)	(\$2,295,690)	(\$6,024,927)	(\$3,660,090)	(\$3,788,590)	(\$3,788,590)
217	Percent Increase/(Decrease) over FY 2008 Approved Budget (Expenditures) if All Changes Adopted	6.94%	2.45%	4.02%	4.14%	3.92%	4.36%	3.32%	3.98%	3.94%	3.94%
218											
219	Proposed Budget Target Schools Transfer	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284
220	Alternative Budget Target Schools Transfer	\$168,200,000	\$168,200,000	\$168,200,000	\$168,200,001	\$168,200,002	\$168,200,003	\$168,200,004	\$168,200,005	\$168,200,006	\$168,200,006
221	Preliminary Result Schools if All Changes Adopted	\$169,901,682	\$166,829,284	\$168,107,483	\$168,251,682	\$168,251,682	\$168,089,284	\$167,219,284	\$168,089,284	\$166,829,284	\$166,829,284
222	Preliminary Expenditure Increases Over Proposed Budget and Target if All Changes Adopted	\$1,701,682	(\$1,370,716)	(\$92,517)	\$51,681	\$51,680	(\$110,719)	(\$980,720)	(\$110,721)	(\$1,370,722)	(\$1,370,722)
223	Increase/(Decrease) over FY 2008 Amended Budget (Expenditures) if All Changes Adopted	6.02%	4.10%	4.90%	4.99%	4.99%	4.89%	4.35%	4.89%	4.10%	4.10%
224											
225											
226	<b>Plug Data for Calculations</b>										
227	Net City Expenditures	\$16,208,531	\$70,057	\$5,719,174	\$6,156,957	\$5,359,459	\$6,942,589	\$3,213,352	\$5,578,189	\$5,449,689	\$5,449,689
228	Net Schools Expenditures	\$3,072,398	\$0	\$1,278,199	\$1,422,398	\$1,422,398	\$1,260,000	\$390,000	\$1,260,000	\$0	\$0
229	FY 2008 Surplus Revenues after Balancing FY 2009 Budget	\$6,253,915	\$0	\$2,626,958	\$2,626,958	\$1,751,305	\$2,451,827	\$525,392	\$1,751,305	\$875,653	\$875,653
230	General Real Estate Tax Rate Increase			<b>1.5</b>	<b>1.5</b>	<b>1.0</b>	<b>1.4</b>	<b>0.3</b>	<b>1.0</b>	<b>0.5</b>	<b>0.5</b>
231	Commercial & Industrial Tax Add-on			<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
232											
233	<b>Background Information</b>										
234	FY 2009 Proposed G.F. Operating Budget	\$534,791,005	\$534,791,005	\$534,791,005	\$534,791,005	\$534,791,005	\$534,791,005	\$534,791,005	\$534,791,005	\$534,791,005	\$534,791,005
235	FY 2009 Alternative G.F. Operating Budget	\$541,622,019	\$541,622,019	\$541,622,019	\$541,622,019	\$541,622,019	\$541,622,019	\$541,622,019	\$541,622,019	\$541,622,019	\$541,622,019
236	FY 2008 Adopted G.F. Operating Budget	\$519,494,733	\$519,494,733	\$519,494,733	\$519,494,733	\$519,494,733	\$519,494,733	\$519,494,733	\$519,494,733	\$519,494,733	\$519,494,733
237	FY 2009 Proposed City G.F. Operating Budget	\$367,961,721	\$367,961,721	\$367,961,721	\$367,961,721	\$367,961,721	\$367,961,721	\$367,961,721	\$367,961,721	\$367,961,721	\$367,961,721
238	FY 2008 Adopted City G.F. Operating Budget	\$359,242,637	\$359,242,637	\$359,242,637	\$359,242,637	\$359,242,637	\$359,242,637	\$359,242,637	\$359,242,637	\$359,242,637	\$359,242,637
239	FY 2009 Proposed Schools Transfer	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284	\$166,829,284
240	FY 2008 Adopted Schools Transfer	\$160,252,096	\$160,252,096	\$160,252,096	\$160,252,096	\$160,252,096	\$160,252,096	\$160,252,096	\$160,252,096	\$160,252,096	\$160,252,096
241											
242	General Real Estate Tax Rate Increase - FY 2008 Impact	\$5,253,915	\$0	\$2,626,958	\$2,626,958	\$1,751,305	\$2,451,827	\$525,392	\$1,751,305	\$875,653	\$875,653
243	Commercial & Industrial Real Estate Tax Add-On FY 2008 Impact	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
244	<b>Subtotal Tax and Fee Increase Options (FY 2008 Only)</b>	<b>\$6,253,915</b>	<b>\$0</b>	<b>\$2,626,958</b>	<b>\$2,626,958</b>	<b>\$1,751,305</b>	<b>\$2,451,827</b>	<b>\$525,392</b>	<b>\$1,751,305</b>	<b>\$875,653</b>	<b>\$875,653</b>